

Town of The Pas 2011 Financial Plan



**Public Hearing Presentation
April 20, 2011 at 6:00 p.m.**

TOWN OF THE PAS

2011 FINANCIAL PLAN OVERVIEW

April 20th, 2011

- 2010 Surplus – Town of The Pas - \$652,181.03
 - Airport - \$ 97,312.47
 - \$749,493.50
 - Utility -\$64,223.99
 - no School mill rate increase
 - 2010 surplus used to reduce municipal tax increase to only 1 mill
 - Municipal mill rate – at large

	<u>2011 Mills</u>	<u>2010 Mills</u>	
- Municipal mill rate – at large	37.80 mills	38.08 mills	(.28)
- debentures	<u>3.69 mills</u>	<u>2.41 mills</u>	<u>1.28</u>
- Residential School mill rate	41.49 mills	40.49 mills	1.00
- Total Residential mill rate	<u>64.09 mills</u>	<u>22.60 mills</u>	-
	<u>64.09 mills</u>	<u>63.09 mills</u>	<u>1.00</u>
 - Municipal mill rate 41.49 mills 40.49 mills 1.00 -
 - Kelsey School mill rate 22.60 mills 22.60 mills
 - Foundation mill rate 12.33 mills 12.33 mills -
 - Total Commercial mill rate 76.42 mills 75.42 mills 1.00
- each mill increase = approximately \$50 in tax increase on average residence, and approximately \$60 on average business
- Overall taxable assessments increased by approximately \$806,620 or .6% to \$135,810,050
 - 1 mill increase = \$135,810 tax revenue increase
 - Total tax revenue increased by \$186,936 or 2%
 - Net Municipal Tax Revenue increased by 173,723 or 3%
 - Other revenue increased by 238,017 or 8.8%
 - Transfer from Surplus increased by \$295,874
 - Total Revenue (for Municipal) increased by \$707,614
 - 2011 Total Expenditures increased by \$707,614 or 8.2%
 - Reserve appropriations up by \$218,043 or 2.5%

- New Wellness Centre debenture payment of \$206,614.62 or 1.28 mills

- 2010 was last year for paying debenture of \$178,063.

-Revenue appropriated reserves: increase

○ Arena	\$17,000
○ Curling Club	5,000
○ Fire Fighting equipment	20,000
○ Winton Pool	8,000
○ Fed Fuel Tax	<u>(800)</u>
	<u>49,200</u>

○ General Reserve	(\$241,157)
○ Infrastructure Reserve	140,000
○ Machinery & equipment	<u>270,000</u>
	<u>168,843</u>
	<u>218,043</u>

- \$305,042 Federal Fuel Tax Grant to be received and appropriated to Fuel Tax reserve in 2011

- Reserves Summary

	Opening	Approp	Withdrawals	Closing
- Tax funded	1,600,750	445,000	(1,132,999)	912,751
- Revenue App	1,104,115	476,092	(431,000)	1,149,207
- Water Utility	<u>154,739</u>	<u>250,000</u>	<u>(60,000)</u>	<u>344,739</u>
Total	<u>2,859,604</u>	<u>1,171,092</u>	<u>(1,623,999)</u>	<u>2,406,697</u>

\$1,623,999 in Reserve Expenditures in 2011

- \$440,499 Water Treatment Plant Upgrade
- \$174,000 Airport Capital Improvements
- \$250,000 New Garbage Truck
- \$240,000 Airport sub division
- \$122,000 General
- \$112,000 Landfill Scale
- \$79,500 Arena Capital Improvements
- \$60,000 Bell Avenue Lift Station

- Long Term Debt – maximum limit = 7% of total assessments

- - 7% x 135,810,050 = \$9,506,703
- Dec 31/10 balance = 5,043,260 = 53%
- Available 4,463,443

- Expenses increased (decreased) in 2011:

○ Appropriations to reserves	\$218,043	
○ Airport	\$152,582	
○ General Government	\$ 74,664	
○ Protective Services	\$ 16,809	
○ Road and Transportation	\$ 13,908	
○ Environmental Health	\$ 30,053	
○ Public Health	\$ 2,169	
○ Environmental Dev	\$ 4,927	
○ Economic Development	\$ 55,080	
○ Tourism	(\$ 6,200)	
○ Kelsey Recreation Grant	\$ 5,868	
○ Wellness Centre Grant	\$ 98,665	
○ Museum Grant	\$ 2,113	
○ Library Grant	\$ 11,591	
○ Contributions to Capital	\$ 26,500	
○ Debentures	\$ 28,551	
○ Fiscal Services	(\$27,842)	
○ Tax Reserve	<u>133</u>	
	<u>\$707,614</u>	

General Government Services: increased (decreased)

○ Wages & Benefits	\$ 97
○ Mayor & Council	\$ 16,602
○ WRARS Fees – Landfill	\$ 20,000
○ Elections	(\$ 12,000)
○ General Office	(\$ 11,463)
○ Grants – Organizations	\$ 16,054
○ Grants – Individuals	\$ 500
○ Civic Centre	\$ 14,874
○ Maintenance – Museum bldg	\$ 14,000
○ Maintenance – Library bldg	\$ <u>16,000</u>
	<u>\$ 74,664</u>

2011 Recreation and Cultural Services:

	<u>2011</u>	<u>2010</u>
▪ Kelsey Recreation	\$726,136	\$720,268
▪ Wellness Centre	\$145,032	\$ 46,367
▪ Sam Waller Museum	\$142,978	\$140,865
▪ Library	<u>\$121,310</u>	<u>\$109,719</u>
	<u>\$1,135,456</u>	<u>\$1,017,219</u>

Grants to Organizations:	<u>2011</u>	<u>2010</u>
▪ Recycling Centre	- \$ 75,000	\$ 75,290
▪ Community Grants	- \$ 25,000	\$ 20,000
▪ Tax Credit Agreements	- \$ 10,654	\$ 10,399
▪ Handi Van	- \$ 10,000	\$ 10,261
▪ Centennial Committee	- \$ 10,000	-
▪ The Pas Arts Council	- \$ 3,500	\$ 2,500
▪ OCN Blizzard	- \$ 1,000	\$ 1,000
▪ Trappers Festival	- \$ 750	\$ 750
▪ Citizens on Patrol	- \$ 500	\$ 500
▪ Golden Agers	- \$ 500	\$ 500
▪ Canadian Fallen Heroes	- \$ 250	-
▪ Operation Red Nose	- \$ 100	-
	<u>\$ 137,254</u>	<u>\$ 121,200</u>

Grants to Individuals (students):	<u>2011</u>	<u>2010</u>
▪ <u>MBCI</u>		
▪ Highest Academic	\$ 2,500	\$2,500
▪ School Involvement	\$ 1,000	\$1,000
▪ Community Service	\$ 1,000	\$1,000
▪ Sam Waller Bursary	\$ 500	\$ 500
▪ UCN – Nursing	\$ 1,000	\$1,000
▪ Kelsey Learning Centre		
- New- Ed Johanson Bursary	<u>\$ 500</u>	<u>-</u>
	<u>\$ 6,500</u>	<u>\$ 6,000</u>

Memberships:	<u>2011</u>	<u>2010</u>
▪ The Pas Chamber of Commerce	\$ 325	\$ 315
▪ Highway 283 Task Force	\$ 200	\$ 200
▪ Hudson Bay Route Association	\$ 50	\$ 50
▪ A.M.M.	\$3,030	\$ 2,715
▪ F.C.M.	\$1,015	\$ 1,000
▪ HRMAM	-	\$ 240
▪ M.M.A.A.	<u>\$ 580</u>	<u>\$ 555</u>
	<u>\$5,200</u>	<u>\$ 5,075</u>

- Water and Sewer Budget:**
- Total revenue increased by \$199,100 or 13%
 - Total expenses increased by \$172,882 or 11%
 - Appropriation to Water & Sewer reserve up \$75 K to \$250,000
 - Budget Surplus of \$28,113

TOWN OF THE PAS
2011 FINANCIAL PLAN

2010 - Actual - Budget Variation

	Actual		Budget		Variance	Variance
	2010	2010	2010	2010		
REVENUE						
Tax levy	\$ 7,702,942.00	\$ 7,702,942.47	\$	0.47	-	
Grants in Lieu	1,423,183.00	1,423,182.53		(0.47)	-	
Sub Total	9,126,125.00	9,126,125.00		-	-	
Requisitions	3,560,141.00	3,560,141.00		-	-	
Net Municipal Taxation	5,565,984.00	5,565,984.00		-	-	
Other Revenue	1,854,987.65	1,797,035.00		(57,952.65)	-3.1%	
Airport Revenue	1,354,900.20	896,468.00		(458,432.20)	-33.8%	
Transfer from Surplus	356,126.39	356,126.39		-	-	
TOTAL REVENUE	9,131,998.24	8,615,613.39		(516,384.85)	-5.7%	
EXPENDITURE						
General Government	1,179,494.75	1,363,254.00		183,759.25	15.6%	
Police Protection	1,652,491.09	1,803,943.00		151,451.91	9.2%	
Fire Protection	310,324.70	298,215.00		(12,109.70)	-3.9%	
Emergency Services	23,106.30	22,900.00		(206.30)	-0.9%	
Other Protection	55,490.38	58,654.00		3,163.62	5.7%	
Road Transportation	1,185,056.93	1,336,835.00		151,778.07	12.8%	
Environmental Health	298,900.12	336,850.00		37,949.88	12.7%	
Public Health & Welfare	56,047.79	83,394.00		27,346.21	48.8%	
Environmental Development	18,862.88	37,753.00		18,890.12	100.1%	
Economic Development	33,232.16	81,200.00		47,967.84	144.3%	
Tourism	11,024.92	19,200.00		8,175.08	74.2%	
Kelsey Recreation Grant	720,267.87	720,267.87		-	-	
Wellness Centre Grant	46,367.48	46,367.48		-	-	
Museum Grant	140,864.64	140,864.64		-	-	
Library Grant	109,718.75	109,718.75		-	-	
Contribution to Capital	15,520.85	18,000.00		2,479.15	16.0%	
Debenture Debt	565,066.07	565,066.07		-	-	
Other Debt Charges	-	-		-	-	
Appropriations to Reserve	672,052.69	646,049.00		(26,003.69)	-3.9%	
The Pas Airport - taxes	27,842.23	27,842.23		-	-	
The Pas Airport	1,257,587.73	896,467.77		(361,119.96)	-28.7%	
Sub Total	8,379,320.33	8,612,841.81		233,521.48	2.8%	
Tax Reserve	\$3,184.41	2,771.58		(412.83)	-13.0%	
TOTAL EXPENDITURE	\$ 8,382,504.74	\$ 8,615,613.39		\$ 233,108.65	2.8%	

SURPLUS

749,493.50

-

(749,493.50)

-

TOWN OF THE PAS
2011 FINANCIAL PLAN

2010 - 2011 Budget Comparisons
EXPENDITURES

Expenditures	2010	2011	Variance	Variance %
General Government	\$ 1,363,254	\$ 1,437,918	74,664	5.5%
Police Protection	1,803,943	1,803,187	(756)	0.0%
Fire Protection	298,215	313,354	15,139	5.1%
Emergency Services	22,900	23,700	800	3.5%
Other Protection	58,654	60,280	1,626	2.8%
Road Transportation	1,336,835	1,350,743	13,908	1.0%
Environmental Health	336,850	366,903	30,053	8.9%
Public Health & Welfare	83,394	85,563	2,169	2.6%
Environmental Development	37,753	42,680	4,927	13.1%
Economic Development	81,200	136,280	55,080	67.8%
Tourism	19,200	13,000	(6,200)	-32.3%
Kelsey Recreation Grant	720,267.87	726,136	5,868	0.8%
Wellness Centre Grant	46,367.48	145,032	98,665	212.8%
Museum Grant	140,864.64	142,978	2,113	1.5%
Library Grant	109,718.75	121,310	11,591	10.6%
Contribution to Capital	18,000	44,500	26,500	147.2%
Deburture Debt	565,066	593,617	28,551	5.1%
Other Debt Charges	-	-	-	-
Appropriations to Reserve	646,049	864,092	218,043	33.8%
The Pas Airport - taxes	27,842.23	-	(27,842)	-100.0%
The Pas Airport	896,467.77	1,049,050	152,582	17.0%
Total Budget	8,612,841.81	9,320,323	707,481	8.21%
Tax Reserve	2,771.32	2,904	133	4.8%
TOTALS	\$ 8,615,613.13	9,323,227	\$ 707,614	8.21%

**TOWN OF THE PAS
2011 FINANCIAL PLAN
VARIATIONS FROM 2010 FINANCIAL PLAN**

	Inc (Dec)	
General Government Services		
Mayor & Council Indemnity	\$ 602	
Salaries & Benefits	97	
Office Expense	(200)	
Legal	10,000	
Assessment service	(3,129)	
Taxation	1,000	
Consulting Fees	(15,000)	
Elections	(12,000)	
Mayor Travel	2,000	
Mayor Office & Hospitality	10,000	
Council Travel	2,000	
Council Training & Rentals	2,000	
Liability Insurance	(2,509)	
Memberships	125	
Grants to Individuals	500	
Grants to Organizations	16,054	
WRARS Fees - Landfill	20,000	
Travel and Training	(1,750)	
Civic Centre	14,874	
Maintenance Town Owned Buildings	30,000	
	74,664	74,664
Protective Services		
Police Protection	(756)	
Fire Protection	15,139	
Emergency Service	800	
Other Protection	1,625	
	16,809	16,809
Transportation Services		
Administration	13,597	
Engineering	(427)	
Roads & Streets	(5,181)	
Sidewalks & Boulevards	617	
Ditches & Drainage	131	
Storm Sewers	591	
Street Cleaning	605	
Snow Removal	(1,234)	
Spring Runoff	296	
Street Lighting	2,192	
Traffic Services	369	
Vacation & Benefits	2,352	
	13,908	
	152,582	
	166,490	166,490
Airport		
Environmental Health		
Garbage and Waste collection	2,521	
Landfill Site	26,296	
Oil Recycling	106	
Spring and Fall Cleanup	176	
Vacation & Benefits	954	
	30,053	30,053
Public Health & Welfare - cemetery		
Environmental Development Services		
Urban Weed Control		4,927
Economic Development Office		
Wages & Benefits	48,680	
Promotions and Research	12,000	
Travel and Entertainment	8,800	
Meetings and Miscellaneous	1,500	
Telephone	1,100	
ED & T Commission	(2,000)	
Public Receptions/Food	5,000	
Other Development	(20,000)	
	55,080	55,080
Tourism		
Electricity	(800)	
Office	(200)	
Promotions and Research	(2,500)	
Meetings and Miscellaneous	(1,500)	
Merchandise	(1,200)	
	(6,200)	(6,200)
Kelsey Recreation Grant		5,868
Wellness Centre Grant		98,665
Museum Grant		2,113
Library Grant		11,591
Airport Special Area #2		(27,842)
Contribution to Capital		26,500
Debtenture Payments		28,551
Appropriations to Reserves		218,043
Tax Allowance		133
Total Budget Variance		\$ 707,614

TOWN OF THE PAS
2011 FINANCIAL PLAN

MILL RATE COMPARISON - 2011 VS 2010

RESIDENTIAL (ASSESSED VALUE - \$110,000)

Year	Type	Portioned Assessment	Mill Rate	Taxes	School Increase	Town Increase	Total Increase
2011	School	\$49,500	22.60	\$ 1,118.70	\$0.00	\$49.50	\$49.50
	Town	\$49,500	41.49	\$ 2,053.76			
	Total		64.09	\$ 3,172.46			
2010	School	\$49,500	22.60	\$ 1,118.70			
	Town	\$49,500	40.49	\$ 2,004.26			
	Total		63.09	\$ 3,122.96			

Town Calculation is Based on 1 Mill Rate Increase

Assessments on an average home in 2011 were 110,000
Assessments on an average home in 2010 were 110,000

The Municipal Mill Rate is made up of
Town of The Pas - At Large
Debentures
Appropriation to Reserves
Total Municipal Mill Rate

	2010	2011	Increase
Town of The Pas - At Large	38.08	37.80	(0.28)
Debentures	2.41	3.69	1.28
Appropriation to Reserves	-	-	-
Total Municipal Mill Rate	40.49	41.49	1.00

TOWN OF THE PAS
2011 FINANCIAL PLAN

MILL RATE COMPARISON - 2011 VS 2010
COMMERCIAL (ASSESSED VALUE - \$90,000)

Year	Type	Portioned Assessment	Mill Rate	Taxes	School (Decrease) Increase	Town (Decrease) Increase	Total (Decrease) Increase
2011	School	\$58,500	34.93	\$2,043.41	\$0.00	\$58.50	\$58.50
	Town	\$58,500	41.49	\$2,427.17			
	Total		76.42	\$4,470.57			
2010	School	\$58,500	34.93	\$2,043.41			
	Town	\$58,500	40.49	\$2,368.67			
	Total		75.42	\$4,412.07			

Town Calculation is Based on 1 Mill Rate Increase

Assessments on an average Commercial property in 2011 were 90,000
Assessments on an average Commercial property in 2010 were 90,000

The Municipal Mill Rate is made up of
Town of The Pas - At Large
Debentures
Appropriation to Reserves
Total Municipal Mill Rate

	2010	2011	Increase
Town of The Pas - At Large	38.08	37.80	(0.28)
Debentures	2.41	3.69	1.28
Appropriation to Reserves	-	-	-
Total Municipal Mill Rate	40.49	41.49	1.00

School Breakdown

2010	Commercial	2011	Commercial
	Kelsey School Division		Kelsey School Division
	Province		Province
	22.60		22.60
	12.33		12.33
	<u>34.93</u>		<u>34.93</u>

**TOWN OF THE PAS
2011 FINANCIAL PLAN
GRANTS and MEMBERSHIPS**

BUDGET COMPARISON - 2006 - 2011

Year	Grants to Organizations	Grants to Individuals	Grants to Province	Membership Cost	Annual Total Cost
2006	\$108,910	\$6,000	-	\$4,592	\$119,502
2007	\$215,361	\$6,000	-	\$3,601	\$224,962
2008	\$250,413	\$7,000	-	\$3,462	\$260,875
2009	\$246,745	\$6,000	-	\$3,462	\$256,207
2010	\$121,200	\$6,000	\$39,910	\$5,075	\$172,185
2011	\$137,254	\$6,500	\$39,910	\$5,200	\$188,864

TOWN OF THE PAS
2011 FINANCIAL PLAN
POLICE COSTS

ANNUAL COMPARISON - 1993 - 2011

Year	Officers Salary	Clerks Salary	Accommodation Costs	Police Dog	Annual Total Cost
1993	\$943,951.80	\$105,057.45	\$157,492.20		\$1,206,501.45
1994	\$934,740.44	\$113,262.13	\$60,082.92		\$1,108,085.49
1995	\$970,997.84	\$97,612.61	\$121,512.00		\$1,190,122.45
1996	\$900,393.96	\$105,834.33	\$124,595.22		\$1,130,823.51
1997	\$868,314.85	\$105,482.29	\$123,355.41		\$1,097,152.55
1998	\$907,453.25	\$99,930.09	\$120,933.60		\$1,128,316.94
1999	\$914,718.27	\$109,000.00	\$120,933.60	\$2,501.00	\$1,147,152.87
2000	\$1,015,274.00	\$117,402.85	\$120,933.60	\$21,000.00	\$1,274,610.45
2001	\$926,464.35	\$117,943.35	\$120,933.58	\$2,403.33	\$1,167,744.61
2002	\$983,842.59	\$120,359.53	\$120,933.60	\$3,000.00	\$1,228,135.72
2003	\$1,165,762.04	\$125,308.75	\$147,188.58	\$3,385.01	\$1,441,644.38
2004	\$960,523.67	\$132,629.63	\$155,940.24	-	\$1,249,093.54
2005	\$1,115,667.84	\$134,843.60	\$155,940.24	(\$3,000.00)	\$1,403,451.68
2006	\$988,290.43	\$126,798.74	\$155,940.24	-	\$1,271,029.41
2007	\$1,198,019.68	\$136,135.17	\$20,689.55	-	\$1,354,844.40
2008	\$1,240,662.38	\$145,460.90	\$117,823.96	-	\$1,503,947.24
2009	\$1,416,109.96	\$167,631.99	\$134,370.24	-	\$1,718,112.19
2010	\$1,300,499.63	\$155,824.94	\$196,166.52	-	\$1,652,491.09
2011	\$1,402,020.00	\$190,000.00	\$211,167.00	-	\$1,803,187.00

TOWN OF THE PAS
2011 FINANCIAL PLAN
EDUCATION LEVY

ANNUAL COMPARISON - 1993 - 2011

Year	Provincial Levy		Provincial Sub-Total	Special Levy KSD	Education Levy Total
	Residential	Commercial			
1993	459,164	930,824	1,389,988	1,589,972	2,979,960
1994	476,283	921,375	1,397,658	1,690,943	3,088,601
1995	472,728	925,482	1,398,210	1,676,920	3,075,130
1996	471,657	883,784	1,355,441	1,709,649	3,065,090
1997	569,613	889,524	1,459,137	1,732,643	3,191,780
1998	432,497	888,911	1,321,408	1,946,820	3,268,228
1999	426,964	884,329	1,311,293	2,020,532	3,331,825
2000	429,454	876,961	1,306,415	2,073,608	3,380,023
2001	425,857	877,400	1,303,257	2,191,811	3,495,068
2002	382,613	912,012	1,294,625	2,372,733	3,667,358
2003	304,188	909,943	1,214,131	2,592,032	3,806,163
2004	263,559	902,378	1,165,937	2,813,653	3,979,590
2005	141,046	894,162	1,035,208	3,029,765	4,064,973
2006	-	823,740	823,740	2,939,356	3,763,096
2007	-	821,987	821,987	3,123,885	3,945,872
2008	-	820,582	820,582	3,147,058	3,967,640
2009	-	814,093	814,093	3,118,259	3,932,352
2010	-	635,074	635,074	2,925,067	3,560,141
2011	-	636,099	636,099	2,937,255	3,573,354

**TOWN OF THE PAS
2011 FINANCIAL PLAN
RESERVE BALANCES**

	Opening Balance	2011 Appropriation	2011 Withdrawals	Closing Balance
Airport Reserve By-Law #4248	\$ 249,903.93	-	\$ (244,000)	\$ 5,903.93
Cemetery Improvement Reserve By-Law #4338	54,500.01	-	(3,000)	51,500.01
Centennial Celebration 2012 Reserve By-Law #4362	31,425.00	5,000	-	36,425.00
Civic Center Reserve By-Law #3028	1,992.91	-	-	1,992.91
Computer Replacement Reserve - By-Law #4267	42,223.08	-	(18,500)	23,723.08
Fuel Tank Replacement Reserve By-Law #4322	5,141.36	-	-	5,141.36
General Reserve By-Law #1671	702,216.74	-	(562,499)	139,717.74
Infrastructure Renewal Reserve By-Law #4279	105,246.08	140,000	-	245,246.08
Land Development Reserve By-Law #1671	256,909.16	-	(5,000)	251,909.16
Library Reserve By-Law #4301	2,634.17	-	-	2,634.17
Machinery Replacement Reserve By-Law #1333	30,955.38	300,000	(300,000)	30,955.38
Parks & Playgrounds Reserve By-Law #4390	40,000.00	-	-	40,000.00
Sidewalk Renewal Reserve By-Law #4323	77,602.26	-	-	77,602.26
TOTAL	1,600,750.08	445,000	(1,132,999)	912,751

FUNDED THROUGH REVENUES APPROPRIATED TO RESERVES

Airport Capital Improvement Reserve By-Law #4303	370,431.55	57,000	(174,000)	253,431.55
Arena Renovation Reserve By-Law #2341	\$136,625.15	17,000	(79,500)	74,125.15
Curling Club Reserve By-Law #4420	-	5,000	-	5,000.00
Federal Fuel Tax Reserve By-Law #4380	531,386.82	305,042	(112,000)	724,428.82
Fire Equipment Replacement Reserve By-Law #2326	9,461.21	64,050	(33,000)	40,511.21
Fire Fighting Equipment Reserve By-Law #4437	-	20,000	-	20,000.00
Winton Pool Reserve By-Law #2517	\$56,210.33	8,000	(32,500)	31,710.33
TOTAL	1,104,115.06	476,092	(431,000)	1,149,207.06

WATER AND SEWER RESERVE

Utility Replacement Reserve By-Law #2037

154,739.00	250,000	(60,000)	344,739.00
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TOTAL RESERVES

\$ 2,859,604.14	\$ 1,171,092	(1,623,999)	\$ 2,406,697.14
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TOWN OF THE PAS
2011 FINANCIAL PLAN

APPROPRIATION TO RESERVES

	2010	2011	Increase (Decrease)
Airport Reserve	-	-	-
Cemetery Improvement Reserve	-	-	-
Centennial Celebration 2012 Reserve	5,000	5,000	-
Civic Center Reserve	-	-	-
Computer Replacement Reserve	-	-	-
Fuel Tank Replacement Reserve	-	-	-
General Reserve	241,157	-	(241,157)
Infrastructure Renewal Reserve	-	140,000	140,000
Land Development Reserve	-	-	-
Library Replacement Reserve	-	-	-
Machinery Replacement Reserve	30,000	300,000	270,000
Parks & Playgrounds Reserve	-	-	-
Sidewalk Renewal Reserve	-	-	-
TOTAL	276,157	445,000	168,843

REVENUE APPROPRIATED RESERVES

Airport Capital Improvement Reserve	56,000	57,000	1,000
Arena Replacement Reserve	17,000	17,000	-
Curling Club Reserve	-	5,000	5,000
Fed Fuel Tax Reserve	305,042	305,042	-
Fire Equipment Replacement Reserve	64,050	64,050	-
Fire Fighting Equipment Reserve	-	20,000	20,000
Winton Pool Reserve	8,000	8,000	-
TOTAL	450,092	476,092	26,000
Total Appropriations - Town	726,249	921,092	194,843
Utility Replacement Reserve	175,000	250,000	75,000
TOTAL APPROPRIATIONS	\$ 901,249	\$ 1,171,092	\$ 269,843

2011 RESERVE WITHDRAWALS

Reserve	Description	Proposed	Accepted	Removed	
Airport	Sub Division Zoning	240,000			
	Lagoon Assessment - Orok Sliding	4,000			
	Total	244,000			
Cemetery	Entrance Flower Beds	3,000			
	Total	3,000			
Computer	1 Pads (for council)	5,000			
	Firewall/Content Filter	4,000			
	2 Computer workstations	2,400			
	3 Laptops	3,000			
	2 Printers, monitors	3,500			
	UPS - server	600			
Total		18,500			
General	Water Treatment Plant Upgrades - Res 2010-092	395,669			
	Water Treatment Plant Upgrades - Additional	44,830			
	Main entrance doors to CC - replace - carry over	25,000			
	Fire training room ventilation	5,000			
	Tools for garage truck - garage	2,000			
	Automotive Code Reader - garage	12,000			
	Insulation Green Shed - garage	68,000			
	Handicap door - Library	10,000			
	Total		562,499		
	Land Development	Wood Acres II - surface preparation for mowing	5,000		
Total		5,000			
Machinery Replacement	Snow Plow for tandem truck	25,000			
	Garbage truck	250,000			
	Town travel van	25,000			
Total		300,000			
Sub Total Reserve Withdrawals					
		\$ 1,132,999	\$ -	\$ -	

2010 RESERVE WITHDRAWALS - REVENUE APPROPRIATED RESERVES

Department	Description	Proposed	Accepted	Removed
Airport Cap Imp	Airport Building Upgrades	16,000		
	Aviation Fuel System Upgrades	140,000		
	Equipment(forklift, sander-spreader, pressure washer)	9,000		
	LNAV/RNAV Survey	3,000		
	Vending Machine	6,000		
Total		174,000		
Arena Renovation	Senior seating - carry over	5,000		
	AED (defibrillator)	3,000		
	Bike Racks	5,000		
	Satellite Radio	1,500		
	Handicap entrance from Arena to Wellness Centre	5,000		
Mechanical Room safety devices upgrade	60,000			
Total		79,500		
Federal Gas Tax	Landfill Scale	112,000		
	Total	112,000		
Fire Equipment Replacement	Extrication Tools (JAWS)	33,000		
	Total	33,000		
Winton Pool	Pace Clock & lane ropes	3,500		
	Pool Pilot Chlorine generator	17,000		
	Security Cameras	12,000		
	Total	32,500		
Sub Total Reserve Withdrawals				
		\$ 431,000	\$ -	\$ -

UTILITY REPLACEMENT RESERVE WITHDRAWALS

Utility Replacement	Bell Avenue Lift Station	60,000		
Total Reserve Withdrawals		\$ 1,623,999	\$ -	\$ -

2011 General Operating Capital

Department	Description	Proposed	Accepted	Removed
Administration	Office Desk	2,500		
	Downtown park - revitalization	9,000		
	Total	11,500	-	-

Kelsey Recreation Comm	Storage Shed - KRC	30,000		
	Fieldlazer Paint sprayer	3,000		
	Total	33,000	-	-

1,444,940.524

Total General Operating Capital

\$ 44,500 \$ - \$ -

Sewer & Water General Operating Capital

Department	Description	Proposed	Accepted	Removed
Sewer & Water	New Alarm system for WTP	5,000		
	Pipe Chain Saw	8,000		
	Totals	13,000	-	-

Total General Operating Capital - Water & Sewer

\$ 13,000 \$ - \$ -

CONTROLLED AND UNCONTROLLED COST FOR 2011

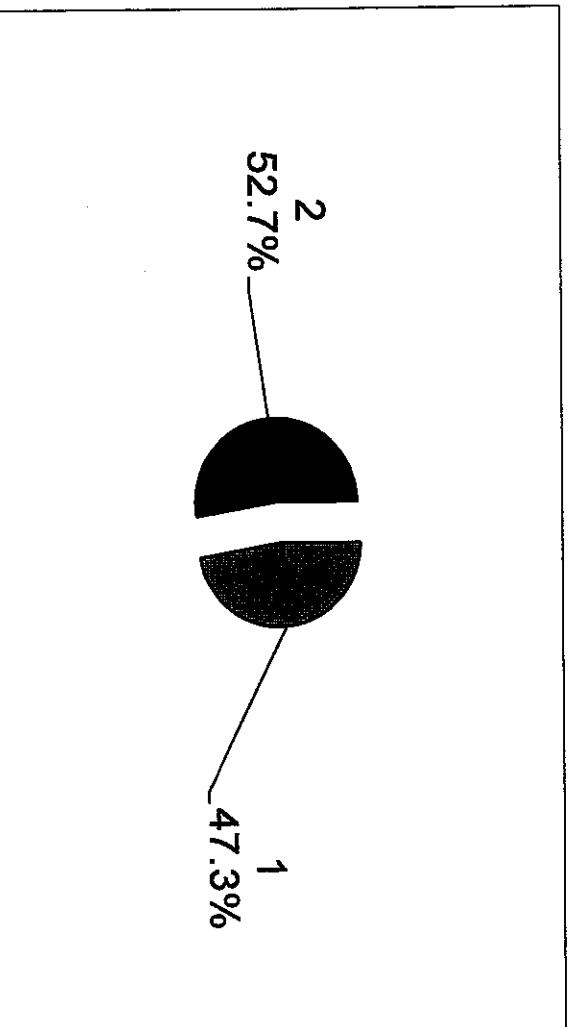
1	<u>Controlled Cost</u>		
	Government Services	\$	1,198,579.00
	Protective Services		587,334.00
	Transportation		1,217,358.00
	Airport		1,035,050.00
	Environmental Health Services		366,903.00
	Public Health Services		85,563.00
	Environmental Development Services		42,680.00
	Economic Development Services		149,280.00
	Recreation and Culture		1,135,456.00
	Fiscal Services		44,500.00
	Total Controlled Costs	\$	5,862,703.00

47.3%

2	<u>Uncontrolled Cost</u>		
	School Levies	\$	3,573,354.00
	Police Costs		1,613,187.00
	Debentures		593,617.00
	Province of MB (Welfare)		39,910.00
	Assessment Branch		74,451.00
	Utilities (Hydro, Telephone, Propane)		279,290.00
	Insurance, Audit		56,198.00
	Fuel Tax		305,042.00

Total Uncontrolled Costs \$ 6,535,049.00

52.7%



**SCHEDULE "A" TO BY-LAW NO.
THE FINANCIAL PLAN**

Municipality of The Town of The Pas
For the Year 2011

	Attached	Not Attached
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Utility Operating Fund - Budgeted Revenue and Expenditure		
Utility of TOWN OF THE PAS	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Utility of	<input type="checkbox"/>	<input type="checkbox"/>
Utility of	<input type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure		
The Pas Airport	<input type="checkbox"/>	<input type="checkbox"/>
L.U.D. of	<input type="checkbox"/>	<input type="checkbox"/>
L.U.D. of	<input type="checkbox"/>	<input type="checkbox"/>
L.U.D. of	<input type="checkbox"/>	<input type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Estimates (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The Town of The Pas

For the year 2011

REVENUE

	LAST YEAR BUDGETED	LAST YEAR ACTUAL	Year 2011 BUDGET	2011-2010 VARIANCE
Tax Levy - Page 8	7,702,942.47	7,702,942.00	7,900,045.88	197,103.41
Grants in Lieu of Taxes - Pages 8	1,423,182.53	1,423,183.00	1,413,015.47	(10,167.06)
Sub-total	9,126,125.00	9,126,125.00	9,313,061.35	186,936.35
Requisitions - Page 8	3,560,141.00	3,560,141.00	3,573,354.00	13,213.00
Net Municipal Taxes and Grants in lieu of Taxes	5,565,984.00	5,565,984.00	5,739,707.35	173,723.35
Other Revenue - Page 2	2,693,503.00	3,209,887.85	2,931,520.00	238,017.00
Transfers from Accumulated Surplus and Reserves - Pg. 2	356,126.39	356,126.39	662,000.00	295,873.61
Total Revenue	8,615,613.39	9,131,998.24	9,323,227.35	707,613.96

EXPENDITURE

General Government Services	pg 3	1,363,254.00	1,179,494.75	1,437,918.00	74,664.00
Protective Services	pg 3	2,183,712.00	2,041,412.47	2,200,521.00	16,809.00
Transportation Services	pg 4	2,233,302.77	2,442,644.66	2,399,792.50	166,489.73
Environmental Health Services	pg 4	336,850.00	298,900.12	366,903.00	30,053.00
Public Health and Welfare Services	pg 4	83,394.00	56,047.79	85,563.00	2,169.00
Environmental Development Services	pg 4	37,753.00	18,862.88	42,680.00	4,927.00
Economic Development Services	pg 5	100,400.00	44,257.08	149,280.00	48,880.00
Recreation and Cultural Services	pg 5	1,017,219.00	1,017,218.74	1,135,456.00	118,237.00
Fiscal Services	pg 5	610,908.30	608,429.15	638,117.38	27,209.08
Transfers - Deferred Surplus - Page 9					
- Reserves - Page 5		646,049.00	672,052.69	864,092.00	218,043.00
Total Basic Expenditure		8,612,842.07	8,379,320.33	9,320,322.88	707,480.81
Allowance For Tax Assets - Page 8		2,771.32	3,184.41	2,904.47	133.15
Total Expenditure		8,615,613.39	8,382,504.74	9,323,227.35	707,613.96
Net Operating Surplus (Deficit)		0.00	749,493.50	0.00	0.00

Adopted by Resolution of Council

Approved

(Head of Council)

Department Use Only

(Chairman of Finance)

(Chief Administrative Officer)

Date

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Municipality of The Town of The Pas

For the year 2012

REVENUE

	LAST YEAR	LAST YEAR	Year 2011	Year 2012	2012-2011 VARIANCE
	BUDGETED	ACTUAL	BUDGET	BUDGET	
Tax Levy - Page 8	7,702,942.47	7,702,942.00	7,900,045.88	7,906,006.74	5,960.86
Grants in Lieu of Taxes - Pages 8	1,423,182.53	1,423,183.00	1,413,015.47	1,413,995.12	979.65
Sub-total	9,126,125.00	9,126,125.00	9,313,061.35	9,320,001.86	6,940.51
Requisitions - Page 8	3,560,141.00	3,560,141.00	3,573,354.00	3,573,354.00	-
Net Municipal Taxes and Grants in lieu of Taxes	5,565,984.00	5,565,984.00	5,739,707.35	5,746,647.86	6,940.51
Other Revenue - Page 2	2,693,503.00	3,209,887.85	2,931,520.00	2,981,520.00	50,000.00
Transfer from Accumulated Surplus and Reserves - Pg. 2	356,126.39	356,126.39	652,000.00	487,000.00	(165,000.00)
Total Revenue	8,615,613.39	9,131,998.24	9,323,227.35	9,215,167.86	(108,059.49)

EXPENDITURE

General Government Services	1,363,254.00	1,179,494.75	1,437,918.00	1,487,918.00	50,000.00
Protective Services	2,183,712.00	2,041,412.47	2,200,521.00	2,200,521.00	-
Transportation Services	2,233,302.77	2,442,644.66	2,399,792.50	2,399,792.50	0.00
Environmental Health Services	336,850.00	298,900.12	366,903.00	366,903.00	0.00
Public Health and Welfare Services	83,394.00	56,047.79	85,563.00	84,830.00	(733.00)
Environmental Development Services	37,753.00	18,862.88	42,680.00	43,186.00	506.00
Economic Development Services	100,400.00	44,257.08	149,280.00	149,280.00	0.00
Recreation and Cultural Services	1,017,219.00	1,017,218.74	1,135,456.00	1,166,720.00	31,264.00
Fiscal Services	610,908.30	608,429.15	638,117.38	638,117.41	0.03
Transfers - Deferred Surplus - Page 9					
- Reserves - Page 5	646,049.00	672,052.69	864,092.00	674,092.00	(190,000.00)
Total Basic Expenditure	8,612,842.07	8,379,320.33	9,320,322.88	9,211,359.91	(108,962.97)
Allowance For Tax Assets - Page 8	2,771.32	3,184.41	2,904.47	3,807.95	903.48
Total Expenditure	8,615,613.39	8,382,504.74	9,323,227.35	9,215,167.86	(108,059.49)
Net Operating Surplus (Deficit)	0.00	749,493.50	0.00	(0.00)	(0.00)

Adopted by Resolution of Council

Approved

(Head of Council)

Department Use Only

(Chairman of Finance)

Date

(Chief Administrative Officer)

16.1

**GENERAL OPERATING FUND
BUDGETED REVENUE AND TRANSFERS**

Municipality of The Town Of The Pas

For the year of 2011

	LAST YEAR	LAST YEAR	Year 2011	Year 2012	2011-2010
	BUDGETED	ACTUAL	BUDGET	BUDGETED	VARIANCE
Other Revenue					
Taxes Added	13,000	40,121.59	26,000	26,000	13,000
Licences - Animal	1,000	810.00	1,000	1,000	-
- Bicycle	-	-	-	-	-
- Business	9,000	12,692.59	12,000	12,000	3,000
- Other	-	-	-	-	-
Permits - Building	8,000	29,521.00	29,000	29,000	21,000
Fines	24,000	24,933.86	24,000	24,000	-
Sales of Service - General Government	16,000	12,904.72	16,000	16,000	-
- Protective	35,000	39,382.00	35,000	35,000	-
- Transportation	32,000	60,151.03	32,000	32,000	-
- Environmental Health	57,486	27,168.74	27,486	27,486	(30,000)
- Public Health and Welfare	20,000	17,210.00	20,000	20,000	-
- Environmental Development	-	-	-	-	-
- Economic Development	-	-	-	-	-
- Recreation and Culture	-	-	-	-	-
- Other Airport	-	-	-	-	-
Sales of Goods	896,468	1,354,900.20	1,049,050	1,049,050	152,582
Miscellaneous Revenue	1,500	876.00	-	-	(1,500)
Accommodation Tax Revenue	18,000	35,534.73	25,000	25,000	7,000
Landfill Tipping Fees	-	-	50,000	100,000	50,000
Concessions and Franchises	20,000	29,658.59	20,000	20,000	-
Returns from Investments	100,000	88,916.78	90,000	90,000	(10,000)
Tax and Redemption Penalties	-	-	-	-	-
Development and Dedication Fees	-	-	-	-	-
Provincial Municipal Tax Sharing(Pop.)	1,002,157	976,505.54	976,505	976,505	(25,652)
Conditional Grants - Federal Government	70,000	79,387.00	79,387	79,387	9,387
- Provincial Government	305,842	305,042.48	305,042	305,042	(800)
- Federal Fuel Tax	-	10,121.00	-	-	-
Lot Sale	-	-	-	-	-
Reserves Arena Fees to Reserve	-	-	17,000	17,000	-
Curling Club Fees to Reserve	-	-	5,000	5,000	5,000
Fire Retainer Fees to Reserve	64,050	64,050.00	64,050	64,050	-
Fire Response Fees to Reserve	-	-	20,000	20,000	20,000
Winton Pool Fees to Reserve	-	-	8,000	8,000	8,000
Total Other Revenue - Page 1	2,693,503	3,209,887.85	2,931,520	2,981,520	238,017
Transfers From					
Accumulated Surplus	178,063.31	178,063.31	-	-	(178,063.31)
Nominal Surplus	178,063.08	178,063.08	652,000	487,000	473,936.92
Reserves - Page 13	-	-	-	-	-
Tax Reserve	356,126.39	356,126.39	652,000	487,000	295,873.61
Total Transfers - Page 1	3,049,629.39	3,566,014.24	3,583,520	3,468,520	533,891
Total Other Revenue and Transfers - Page 8					

BUDGETED EXPENDITURE

Municipality of The Town of The Pas

For the Year 2011

1.50%

GENERAL GOVERNMENT SERVICES	LAST YEAR	LAST YEAR	Year 2011	Year 2012	VARIANCE
	BUDGETED	ACTUAL	BUDGET	BUDGETED	
Legislative	82,446	73,211.81	83,048	83,048	602
General Administrative					
Clerk and Staff	610,026	565,632.70	610,123	610,123	97
Office	139,300	137,880.53	139,100	139,100	(200)
Legal	26,000	34,153.32	36,000	36,000	10,000
Audit	19,707	19,707.00	19,707	19,707	-
Assessment	77,580	74,473.00	74,451	74,451	(3,129)
Taxation	15,000	15,759.45	16,000	16,000	1,000
Other General Government					
Elections	15,000	7,540.75	3,000	3,000	(12,000)
Conventions	22,000	7,672.71	38,000	38,000	16,000
Damage Claims and Liability Insurance	14,000	9,029.69	11,491	11,491	(2,509)
Intergovernmental Relations	5,075	6,989.24	5,200	5,200	125
Grants	167,110	169,471.76	183,664	183,664	16,554
Other General Government - Sundry Civic Centre	139,765	115,112.11	184,639	184,639	44,874
WRARS Fees - Landfill	30,000	-	50,000	100,000	20,000
Consulting fees	22,000	13,660.00	7,000	7,000	(15,000)
Physician Recruitment	20,000	20,000.00	20,000	20,000	-
Recruiting/Relocation	20,000	4,807.45	20,000	20,000	-
Employee Training	56,000	32,148.23	54,250	54,250	(1,750)
SUB-TOTAL GENERAL GOVERNMENT SERVICES - To Page 1	1,481,009	1,297,249.75	1,555,673	1,605,673	74,664

Recoveries (deduct) -Utility
- Capital

(43,250)	(43,250.00)	(43,250)	(43,250)	-
(74,505)	(74,505.00)	(74,505)	(74,505)	-

TOTAL GENERAL GOVERNMENT SERVICES - TO PAGE 1

1,363,254	1,179,494.75	1,437,918	1,487,918	74,664
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PROTECTIVE SERVICES

Police
Fire
Emergency Measures
Emergency Measures Organization
Flood Control
Ambulance Services
Other 911 Emergency Service
Other Protection:
 Building Inspection
 Electrical Inspection
 Plumbing Inspection
 Other safety inspections
 License Inspection
 Animal and pest control
 Other - Protective Services
 Victim Service Program

1,803,943	1,652,491.09	1,803,187	1,803,187	(756)
298,215	310,324.70	313,354	313,354	15,139
2,400	2,003.47	2,400	2,400	-
20,500	21,102.83	21,300	21,300	800
4,750	4,494.64	4,850	4,850	100
1,200	653.02	1,200	1,200	-
9,000	9,289.78	9,100	9,100	100
34,200	31,548.94	35,626	35,626	1,426
9,504	9,504.00	9,504	9,504	-

TOTAL PROTECTIVE SERVICES - TO PAGE 1

2,183,712	2,041,412.47	2,200,521	2,200,521	16,809
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TRANSPORTATION SERVICES

Road Transport
Road Administration
Road Commissioner's Fees and Mileage
Salaries & Office Expense
Engineering
Roads and Streets
Unallocated Costs - Equipment Operator's Wages and Benefits
 - Equipment Fuel
 - Equipment Repairs and Maintenance
 - Equipment Insurance and Registration
 - Workshop and Yard Operations
 - Garage Operations
Road Maintenance - Labour
 - Materials
 - Rentals
 - Equipment
Transportation Services Sub-Total Forward to Page 4

254,240	232,058.98	267,837	267,837	13,597
123,250	116,757.27	122,823	122,823	(427)
165,000	217,082.85	165,000	165,000	-
41,155	17,085.21	43,112	43,112	1,957
123,500	55,148.26	115,355	115,355	(8,145)
9,600	7,978.00	10,607	10,607	1,007
716,745	646,110.57	724,734	724,734	7,989

UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

Municipality of The Town of The Pas

For the year 2011

	REVENUE		EXPENDITURE		2011-2010 VARIANCE	
	LAST YEAR BUDGETED	LAST YEAR ACTUAL	Year 2011 BUDGET	Year 2012 BUDGETED		
300	WATER CONSUMER SALES - Residential	745,800	766,321.73	750,000	787,500	4,200
	- Commercial	145,200	186,334.21	191,900	201,500	46,700
	- Industrial	129,800	157,556.70	190,900	200,400	61,100
	- Bulk	22,000	40,061.90	33,800	34,000	11,800
	- Municipal and Schools					
310	SEWER SERVICE CHARGES	429,000	450,878.99	504,400	526,600	75,400
320	Discounts, Refunds and Cancellations					
	Net Consumer Revenue - Sub Total	1,471,800	1,601,153.53	1,671,000	1,750,000	199,200
330	Penalties	18,000	18,860.89	18,000	18,000	-
340	Hydrant Rentals	26,700	26,700.00	26,700	26,700	
350	Installation service	500	745.00	500	500	
360	Connection Revenue	100	-	-	-	(100)
370	Provincial Grants					
380	Other Revenue	4,500	4,800.04	4,500	4,500	
390	Contribution from Revenue Fund - Page 5					
395	Transfer from General Reserve - Utility					
	TOTAL REVENUE	1,521,600	1,652,259.46	1,720,700	1,799,700	199,100
	WATER SUPPLY					
410	Administration	87,550	83,875.63	84,969	89,217	(2,581)
411	Customer Billings and Collections	36,400	27,041.42	36,946	38,793	546
412	Purification and Treatment	305,095	334,243.42	339,336	356,303	34,241
413	Water Purchases					
414	Service of Supply	71,360	107,790.90	72,430	79,052	1,070
415	Transmission and Distribution	375,680	362,927.95	465,414	488,685	89,734
416	Other Water Supply Costs	35,000	45,367.05	35,525	39,321	525
417	House Connections	34,600	64,083.45	35,119	39,375	519
418	Total	945,685	1,025,329.82	1,069,739	1,130,746	124,054
	SEWAGE COLLECTION DISPOSAL					
420	Administration	50,300	39,676.97	51,572	54,151	1,272
421	Sewage Collection System	69,800	129,133.89	70,847	74,389	1,047
422	Sewage Lift Station	106,420	79,500.91	108,016	113,417	1,596
423	Sewage Treatment and Disposal	60,000	70,731.30	60,900	63,945	900
424	Other Sewage Collection and Disposal Costs	31,900	6,434.42	32,379	33,998	479
425	Connections	35,600	38,188.44	36,134	37,941	534
426	Total	354,020	363,665.93	359,848	377,841	5,828
430	TRANSFER TO CAPITAL from Page 13	45,000	24,039.72	13,000	13,000	(32,000)
440	TRANSFERS TO RESERVES					
441	SEWER & WATER RES	175,000	175,000.00	250,000	250,000	75,000
442	ALTERNATE WATER RES	175,000	175,000.00	250,000	250,000	75,000
450	DEBENTURE DEBT CHARGES from Page 12					
460	OTHER LONG-TERM DEBT CHARGES from Page 12					
470	TRANSFERS					
471	Deferred Surplus re Deficit, - Page 9					
472	Deferred Surplus re By-law Obligation					
473	Transfer to General Reserve - Utility					
	Total	1,519,705	1,588,035.47	1,692,587	1,771,587	172,882
	TOTAL EXPENDITURE	1,895	64,223.99	28,113	28,113	26,218
	NET OPERATING SURPLUS (DEFICIT)					

Calculation of Tax Levies for 2011

Municipality of The Town of The Pas

Assessments				Expenditures				Revenues				
Taxable	Otherwise Exempt	Grants	Total	Basic	Allowance	Tax Assets	Total	Grants in Lieu of Taxes	Taxation	Other Revenues and Transfers	Total	
38,831,730	12,757,770	51,589,500	636,099.00	(0.46)	636,098.54	478,795.23	157,303.30	478,795.23	636,098.54		636,098.54	
110,362,310	19,592,950	129,955,260	2,937,255.00	(266.12)	2,936,988.88	2,494,188.21	442,800.67	2,494,188.21	2,936,988.88		2,936,988.88	
149,194,040	32,350,720	181,544,760	3,573,354.00	(266.58)	3,573,087.42	2,972,983.44	600,103.97	2,972,983.44	3,573,087.41		3,573,087.41	
Requestion Taxes:				Expenditures				Revenues				
Foundation - Farm/Residential												
Foundation - Other												
Special Keissey #45												
Special												
Hospital District												
Total Requisition												
Local Urban District												
Debt Charges:												
General Debentures												
L.I. DEB #4358	115,452,810	26,613,060	161,658,820	150,918.39	1,040.90	151,959.29	133,541.92	18,417.37	151,959.29		151,959.29	
L.I. DEB #4335	115,452,810	26,613,060	161,658,820	66,985.79	910.92	67,896.71	59,667.67	8,229.04	67,896.71		67,896.71	
L.I. DEB #4349	115,452,810	26,613,060	161,658,820	169,098.58	643.18	169,741.76	149,169.16	20,572.60	169,741.76		169,741.76	
L.I. DEB #4435	115,452,810	26,613,060	161,658,820	206,614.62	308.67	206,923.29	181,844.31	25,078.98	206,923.29		206,923.29	
Special Area Levies :												
General Reserve												
Land Development Res.												
Infrastructure Ren. Res.	116,217,100	19,592,950	135,810,050	140,000.00	(115.65)	139,884.35	119,703.61	20,180.74	139,884.35		139,884.35	
Deferred Surplus - Airport												
Deferred Surplus - General												
Deferred Surplus - Utility												
Computer Reserve												
Machinery Replacement	116,217,100	19,592,950	135,810,050	300,000.00	140.21	300,140.21	256,839.79	43,300.42	300,140.21		300,140.21	
Fire Equip. Res.												
Library Reserve												
Centennial Celebration 2012	116,217,100	19,592,950	135,810,050	5,000.00	432.40	5,432.40	4,648.68	783.72	5,432.40		5,432.40	
General Municipal :												
Town At Large	116,217,100	19,592,950	135,810,050	4,688,352.50	(189.58)	4,688,162.92	4,011,814.29	676,348.63	4,688,162.92		4,688,162.92	
Business Fees				9,833.00		9,833.00			9,833.00		9,833.00	
Other Revenue and Transfers				2,931,520.00		2,931,520.00			2,931,520.00		2,931,520.00	
Transfers from Nonlial Surplus				652,000.00		652,000.00			652,000.00		652,000.00	
Budgeted Deficit							0.01		0.01		0.01	
Total General Municipal				8,281,705.50	(189.58)	8,281,515.92	4,021,647.30	676,348.63	8,281,515.93		8,281,515.93	
Totals				12,893,676.88	2,904.47	12,896,581.35	7,900,045.88	1,413,015.47	3,583,520.00	12,896,581.35		12,896,581.35

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES

Purpose	By-law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage	Other	Net Requirement	Area to be Levied
W.T.P.	4335	2012	122,168.91	59,197.52	62,971.39	7,788.27	66,985.79			66,985.79	
Wood Acres II	4358	2019	1,037,762.66	91,247.04	946,515.62	59,671.35	150,918.39			150,918.39	
Multi-plex	4349	2026	1,683,328.65	74,411.34	1,608,917.31	94,687.24	169,098.58			169,098.58	
Wellness Center	4435-4405	2025-2028	2,200,000.00	104,864.62	2,095,135.38	101,750.00	206,614.62			206,614.62	
			\$5,043,260.22	\$329,720.52	\$4,713,539.70	\$263,896.86	\$593,617.38	\$0.00	\$0.00	\$693,617.38	

Part 2 - Summary (by area) - to be carried forward to page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment
	115,452,810	26,613,060	19,592,950	161,658,820

Total Requirement	593,617.38
	0.00

Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate
		593,617.38
		0.00

CAPITAL EXPENDITURE PROGRAM

Purpose	Capital Expenditure(Mark Priority 1,2,3,etc.)					Source of Funds				
	2012	2013	2014	2015	2016	Total	Operating	Reserves	Debentures	Other
Museum	11,000	5,000	14,000		30,000	30,000				
Winton Pool										
Arena	25,000	25,000	25,000	25,000	125,000	125,000	125,000			
Parks and Playgrounds	207,000	189,000	361,000	198,000	1,255,000	1,255,000		1,255,000		
Machinery Replacement										
Sidewalks										
Lanes and Streets	31,000					31,000		31,000		
Fire Department	19,600	5,600	5,600	5,600	42,000	31,000		42,000		
Administration	11,000	5,000	5,000	5,000	31,000	31,000	31,000			
Civic Center	65,000				65,000	65,000		65,000		
Cemetery	235,000	85,000	50,000	20,000	390,000	390,000		390,000		
Airport										
Water and Sewer										
Total	604,600	314,600	460,600	253,600	335,600	1,969,000	156,000	1,783,000	-	30,000
Source of Funds-Annual	2012	2013	2014	2015	2016	Total				
Operating	36,000	30,000	30,000	30,000	30,000	156,000				
Reserves	557,600	279,600	416,600	223,600	305,600	1,783,000				
Debenture Sales										
Friends of Sam Waller		5,000				5,000				
Permanent Exhibit	11,000		14,000			25,000				
Can/Man Infrastructure										
Other										
Total	604,600	314,600	460,600	253,600	335,600	1,969,000				

FOR DEPARTMENTAL USE ONLY

FOR MUNICIPAL USE ONLY

Adopted By Resolution of Council, _____, 20__

Head of Council _____

Treasurer _____

Date Received _____

Authorized Signature _____

TOWN OF THE PAS

CAPITAL EXPENDITURE PROGRAM

Purpose	Capital Expenditure(Mark Priority 1,2,3,etc.)					Source of Funds				
	2012	2013	2014	2015	2016	Total	Operating	Reserves	Debentures	Other
Kelsey Recreation										
Winton Pool										
Arena										
Parks and Playgrounds										
Playground Structures	25,000	25,000	25,000	25,000	25,000	125,000				
Total	25,000	25,000	25,000	25,000	25,000	125,000	125,000	-	-	-
Source of Funds-Annual	2012	2013	2014	2015	2016	Total				
Operating	25,000	25,000	25,000	25,000	25,000	125,000				
Reserves	-	-	-	-	-	-				
Debenture Sales										
Other										
Total	25,000	25,000	25,000	25,000	25,000	125,000				
FOR MUNICIPAL USE ONLY						FOR DEPARTMENTAL USE ONLY				
Adopted By Resolution of Council, _____, 20____						Date Received _____				
Treasurer _____						Authorized Signature _____				
Head of Council _____										

TOWN OF THE PAS

CAPITAL EXPENDITURE PROGRAM

Purpose	Capital Expenditure(Mark Priority 1,2,3,etc.)					Source of Funds				
	2012	2013	2014	2015	2016	Total	Operating	Reserves	Debentures	Other
Back Lanes										
Streets Paving						-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-
Source of Funds-Annual	2012	2013	2014	2015	2016	Total				
Operating	-	-	-	-	-	-				
Reserves	-	-	-	-	-	-				
Debenture Sales	-	-	-	-	-	-				
Other	-	-	-	-	-	-				
Total	-	-	-	-	-	-				
FOR MUNICIPAL USE ONLY						FOR DEPARTMENTAL USE ONLY				
Adopted By Resolution of Council, _____, 20____						Date Received _____				
Head of Council _____						Authorized Signature _____				
Treasurer _____										

TOWN OF THE PAS

CAPITAL EXPENDITURE PROGRAM

Purpose	Capital Expenditure(Mark Priority 1,2,3,etc.)					Source of Funds				
	2012	2013	2014	2015	2016	Total	Operating	Reserves	Debentures	Other
FIRE DEPARTMENT										
Exhaust system in										
Apparatus room	\$ 31,000					\$ 31,000		\$ 31,000		
Total	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ 31,000	\$ -	\$ 31,000	\$ -	\$ -
Source of Funds-Annual	2012	2013	2014	2015	2016	Total				
Operating										
Reserves	31,000					31,000				
Debenture Sales										
Other										
Total	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ 31,000	\$ -	\$ 31,000	\$ -	\$ -
FOR MUNICIPAL USE ONLY						FOR DEPARTMENTAL USE ONLY				
Adopted By Resolution of Council, _____, 20_____										
Head of Council _____						Date Received _____				
Treasurer _____						Authorized Signature _____				

TOWN OF THE PAS

CAPITAL EXPENDITURE PROGRAM

F&A

Purpose	2012	2013	2014	2015	2016	Total	Operating	Reserves	Debentures	Other	
Capital Expenditure(Mark Priority 1,2,3,etc.)											
Finance & Administration											
Computer Hardware	5,600	5,600	5,600	5,600	5,600	28,000		28,000			
Computer Wireless Access upgrade	14,000					14,000			14,000		
Total	19,600	5,600	5,600	5,600	5,600	42,000		42,000			
Source of Funds-Annual	2012	2013	2014	2015	2016	Total					
Operating											
Reserves	19,600	5,600	5,600	5,600	5,600	42,000		42,000			
Debenture Sales											
Other											
Total	19,600	5,600	5,600	5,600	5,600	42,000		42,000			
	FOR MUNICIPAL USE ONLY						FOR DEPARTMENTAL USE ONLY				
Adopted By Resolution of Council, _____, 20__											
Head of Council _____						Date Received _____					
Treasurer _____						Authorized Signature _____					

